

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

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VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE TRUST, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2026**

The Veolia Environmental Trust

The Trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2026.

Administrative Details and Trustees

The Directors of the Charitable Company ("the Charity") also referred to as the Trust, are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. As set out in the Articles of Association, the Chair of the Trustees is nominated by the members of the Board.

The Trustees below served during the year, and up to the date of the signing of this report.

Trustees	Mrs C M Schwaller MBE, Chair Mr M J Akhtar Mr L Bailey Ms J Demetrius Mr J Dennison Ms K Harrison Mr R P Hulland Mr M Langabeer Mr D J F Macphail Mrs S Poulter Ms R Rao Ms R Titchen
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Company registered number	03419138
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Charity registered number	1064144
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Registered office	210 Pentonville Road London N1 9JY
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The Charity is incorporated in England and Wales

VEOLIA ENVIRONMENTAL TRUST
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REFERENCE AND ADMINISTRATIVE DETAILS OF THE TRUST, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Secretary	Ms J Demetrius
Senior Management Team	Andrew Brown - Executive Director Elizabeth Cooke - Head of Grants Lorraine Womack - Head of Finance, Operations & Development
Independent auditors	WR Partners Chartered Accountants Belmont House Shrewsbury Business Park Shrewsbury Shropshire SY2 6LG
Bankers	Barclays Bank plc 54 Lombard street London EC3V 9EX

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2026

The Trustees present their annual report together with the audited financial statements for the year 1 April 2025 to 31 March 2026. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) as amended in March 2024.

Since the Trust qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required, however the Trust feels that it is important to produce a strategic report and ensures transparency and clarity to the vital funding that the Trust distributes and is set out below.

Objectives and Activities

a. Policies and objectives

The Veolia Environmental Trust (the Trust) was set up in 1997 following the introduction of the Landfill Communities Fund in 1996. The Trust is registered with Entrust as an environmental body under the Landfill Tax Regulations and is also a registered charity. The Landfill Communities Fund (LCF) is regulated by Entrust on behalf of HM Revenue & Customs.

Veolia ES Landfill Limited voluntarily donated 5.3% of its landfill tax liability to the Trust to 31 March 2026. This was the maximum amount allowed for the period. The Trust is enrolled to receive such funding.

The principal objectives of the Trust are to support environmental and community projects, as set out in the Trust's Memorandum and Articles of Association. The principal activities continue to meet these objectives.

The Trust uses the contribution of landfill tax payments for two of the five major categories of grants permitted under the Landfill Tax Regulations, as follows:

- Category D - the provision, maintenance or improvement of a public park or another public amenity
- Category DA - conservation or promotion of biodiversity

In carrying out these activities, the Trust focuses its grant-making on projects that deliver measurable environmental and community benefit within a defined geographic catchment determined by its proximity to eligible Veolia sites, as required under the Landfill Tax Regulations. The Trust prioritises projects that demonstrate long-term sustainability, community ownership, and a positive impact on biodiversity and the built environment.

b. Public benefit

The Trust's goal is to enhance community wellbeing by awarding grants to projects that align with its objectives and criteria, address genuine needs, and foster long-lasting, sustainable improvements to both the natural and built environments. These efforts aim to improve the well-being and quality of life within communities.

The Trust places the utmost emphasis on the sustainability and environmental impact of projects. To achieve broader public benefit, initiatives must demonstrate long-term environmental sustainability and contribute positively to enhancing either the built or natural environment. The Trustees assign additional value to projects that can demonstrate a reduction in CO2 emissions and an improvement in biodiversity.

The Trust ensures its operations adhere to the Landfill Communities Fund's requirements, and the Trustees have carefully considered the guidance provided by the Charity Commission regarding public benefit.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Objectives and Activities (continued)

The Trust supports projects where volunteers play an indispensable role. In addition to offering invaluable practical resources and expertise that benefit the broader community, volunteers can acquire new skills and forge personal connections, thereby enhancing their future prospects.

A prerequisite for funding from the Trust is that an applicant engages with the local community to evidence the necessity for the proposed project and provide opportunities for community involvement and influence. Without this consultation, a project's public benefit may be limited. The Trust ensures that this community engagement process has been undertaken, thereby confirming the need for the project.

Community "ownership" is also important to the Trust, which considers the public benefit that is maximised by supporting projects where the community has been genuinely involved in the project design and will continue to play a meaningful role in its delivery.

The Trustees confirm they have complied with the duty in section 4 of the Companies Act 2006 to have regard to the Charity Commission's guidance on public benefit in deciding what activities the Trust should undertake. The following examples demonstrate the public benefit delivered by our funded projects that completed during 2025/2026:

Harrison Woods, £350,000, Land Purchase

This project involved the purchase by the Woodland Trust of approximately 63.08 acres of ancient woodland forming part of the wider 483-acre Harrison Woods site in the Lincolnshire Wolds Area of Outstanding Natural Beauty (AONB).

Harrison Woods has been in existence for over 1,000 years but has been commercially managed in recent years. The woodland was closed to the public almost two years prior to the grant, due to the significant presence of dead and dying ash trees caused by ash dieback disease. Without intervention, there was a real risk that the site could have been sold to commercial forestry operations, potentially resulting in the permanent loss of irreplaceable ancient woodland.

In acquiring the woods, The Woodland Trust restored it to its former glory as ancient woodland. Key works on the grant-funded land focussed on removing diseased trees to make the site safe for public access, and restoring ancient woodland by implementing a detailed management plan to restore the woodland's natural character.

The site is now resotred, open and provides a sizable area of green space — approximately 500 acres in total — for local residents to enjoy for recreation, supporting both physical and mental health and wellbeing. The project created 10 long-term volunteering opportunities in the ongoing management of the site.

Clifton Community Arts, £67,500, Lift Installation

This project involved the installation of an accessible platform lift at The Clifton Community Arts Centre Ltd in Wellington, Telford, enabling full access to the first and second floors of the building.

The lift serves multiple important functions for the centre, including enabling wheelchair users, those with pushchairs, and others with mobility challenges to access the full range of arts and cultural facilities on the upper floors. In addition, it allows the organisation and hirers to safely transport food from the kitchen area to upper floors, as well as goods and equipment for events.

The impact on the community has been significant. Estimated visits to the site are expected to increase from 45,000 to 65,000 per year following completion. The project has also supported 3 new jobs and helped maintain 11 existing jobs. Beyond the centre itself, the improved accessibility is expected to bring wider economic benefits to Wellington town centre, attracting visitors who will also use local shops and hospitality venues.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Objectives and Activities (continued)

The project is expected to create up to 50 volunteering opportunities per year, with the opening of additional upper floor space providing meaningful roles that could lead to employment or add purpose to volunteers' lives.

Hale Village Hall, £23,000, Solar Panels, Battery Storage and LED Lighting

This project in the New Forest successfully installed 18 solar photovoltaic panels on the south-facing roof of Hale Village Hall, a 13.5kW battery storage system, and replaced existing fluorescent lighting in the main hall with energy-efficient LED lighting.

The improvements have made the village hall cheaper to run and a more comfortable environment for users and hirers, resulting in an increase in bookings. The battery storage system also provides an added community benefit by enabling the hall to serve as an emergency hub for the village during power cuts.

Environmentally, the project has reduced the hall's carbon footprint and sparked greater community engagement with environmental issues, including the hosting of energy experts and speakers at the village AGM. Estimated visits to the site increased from 30,000 to 40,000 following completion.

Four volunteers helped deliver the project, gaining new skills and knowledge in the process.

Achievements and performance

a. Review of activities

The Trustees, who are directors for the purposes of company law, present their report for the year ended 31 March 2026.

In the October 2024 budget, the Chancellor of the Exchequer set the potential value of the LCF at £23.6 million for 2025/2026 (£30.6 million for 2024/25) and the percentage credit that Veolia, as the landfill site operator, could claim against its Landfill Tax liability for LCF contributions. This was maintained at 5.3% from 1 April 2024. The Entrust levy which is payable by the Trust was set at 3.78%.

The Trust has received £4,546,000 in contributions this financial year, in comparison to £4,677,000 in 2024/2025. This amount includes £345,000 derived from the Whitemoss Hazardous Landfill site in Skelmersdale, from which the Trust began distributing funds in July 2023.

In December 2019, the Trust agreed to assist the Veolia Havering Riverside Maintenance Trust (VHRMT) and Veolia Pitsea Marshes Maintenance Trust (VPMMT), known collectively as the Veolia Maintenance Trusts (VMTs), as they moved towards closure. The Deeds of Transfer between the Trust and VHRMT/VPMMT were signed in September 2023, resulting in a residual LCF wind-up transfer of funds of £1,089,364 being transferred to the Trust. No project liabilities were transferred.

During 2025/26 £82,898 has been allocated to 2 VMTs projects, this saw all funds being allocated.

There were no new trustee appointments or departures during the period.

In November 2025, the Board of Trustees held an away day, facilitated by external consultant Steve Allman. The day focussed on several key aims:

- Developing a better understanding of each other's skills, values, and strengths
- Clarifying trustee roles and responsibilities
- Agreement of strategic priorities
- Developing an action plan for implementation

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Achievements and performance (continued)

The day was a great success, cementing trustee relationships, reasserting governance priorities, and ultimately leading to the establishment of a Grants Committee in March 2026, which will oversee the creation of an annual funding plan to support the delivery of the Strategic Plan.

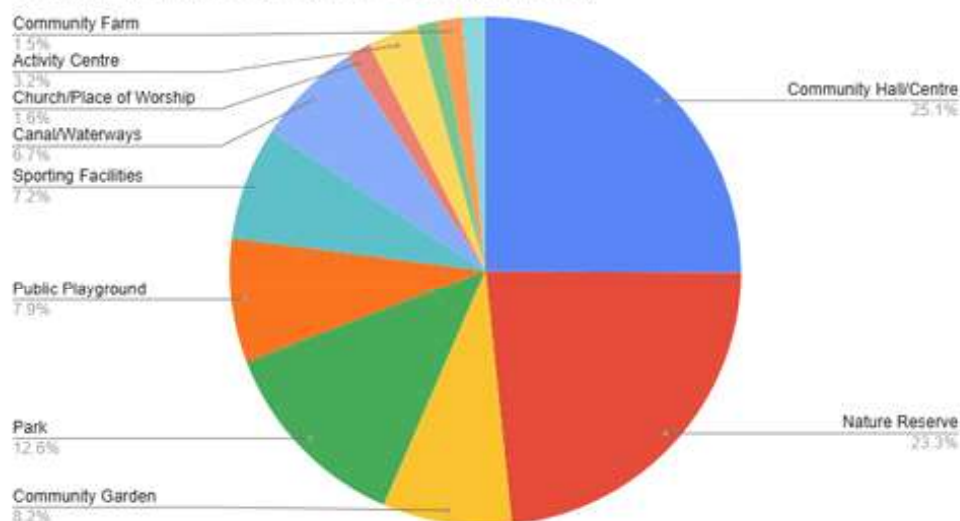
In September 2025, staff completed the renewal of the Trust's website. As well as updating and modernising aesthetic elements, the relaunched website has a stronger focus on articulating the Trust's vision and strategic goals. A number of impactful video case studies are included to give potential applicants and the wider public a clearer idea of the Trust's funding priorities.

b. Achievements and performance

Contributions totalling £4,546,000 were received from Veolia during 2025/26 (2024/25: £4,667,000).

In 2025/26, the Trust made 77 awards, with a total value of £4,558,000. A total of £3,863,000 (2024/25: £4,520,000) was either paid to projects during the financial year or is considered to be an obligation at the year end. Further details of current projects are given in the notes to the financial statements and the overall number of projects approved for funding during the year under review and the value of awards made are summarised in the chart below.

Number of awarded projects 2025/26 (by value)



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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Achievements and performance (continued)

Total funds as at 31 March 2026 are £4,056,000 (2024/25 - £3,868,000) of which £1,614,000 are general funds and £2,280,000 of designated funds (2024/25: £1,730,000 and £1,622,000 respectively).

Based on the Entrust 2025/26 annual return the administration costs for the financial accounting period amounted to £324,698 which represented 8.31% (2024/25 £316,698 and 7.06%) of expenditure on LCF projects, against the HMRC target of 7.5%. The Entrust year end return is calculated on a cash basis, when funds were received or monies were paid.

During the year under review, quarterly meetings were held via a mixture of in-person meetings and virtual meetings with Trustees to enable the funding of awards to projects, review the progress of projects and to continue to oversee the running and management of the Trust. Trustees also reviewed the Trust's policies during the year, in line with the Trust's Policies Review Schedule.

During 2025/26, the funded and completed projects delivered a range of tangible outcomes including:

- 871 Trees planted
- 67 community spaces improved
- 2424 volunteering opportunities created
- 80 Jobs created
- 32 Jobs maintained
- 1,165,215 Visitors to funded amenities

c. Factors relevant to achieve objectives

The Trustees consider that the objectives of the Trust have been achieved during this period will continue to work to achieve these objectives in the future.

The reduction in the overall LCF fund value from £30.6 million in 2024/25 to £23.6 million in 2025/26 has had a corresponding effect on the amount of contributions available to the Trust. The Trustees have responded to this by initiating a strategic review and an overhaul of the grant-making procedures to ensure that funds are prioritised for higher-impact projects. The Trust also continues to monitor the regulatory environment closely, including any future changes to the LCF diversion rate.

Financial review

a. Going concern

The Trust's financial position is robust, showing a strong balance sheet, ample cash reserves, and the capability to effectively align costs with income streams. After conducting thorough enquiries, the Trustees have a well founded expectation that the Trust possesses sufficient resources to sustain its operational continuity for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

The Trustees have reviewed the Trust's financial forecasts and cash flow projections for a period of at least 12 months from the date of approval of these financial statements and are satisfied that the Trust has adequate resources to continue in operational existence for the foreseeable future.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

b. Annual Accounts

The Annual Accounts for the year to 31 March 2026 are set out at pages 19-40.

In 2026 there was a surplus of £188,000 (2025: £290,000 deficit). The Trust has a strong balance sheet and cash reserves, and ability to manage costs to income.

c. Principal risks and uncertainties

The Trustees have assessed the major risks to which the Trust is exposed. The risks considered include payment of fraudulent claims and the potential for falling victim to cybercrime.

The Trustees maintain a Risk Register which is reviewed at least every six months. Risks are assessed on the basis of likelihood and impact, both before controls are applied (gross risk) and after controls are applied (net risk). The Trustees are satisfied that the systems and procedures in place provide reasonable mitigation of the principal risks identified.

The principal risks identified, together with the mitigating actions in place, are as follows:

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Risk Category	Description of Principal Risk	Key Controls and Mitigating Actions	Risk Level (net)
Strategic – LCF Scheme Dependency	Closure or reform of the Landfill Communities Fund (LCF) by government or industry, or Veolia discontinuing its contribution of Landfill Tax Credits, which could significantly reduce or eliminate the Trust's funding.	Regular engagement with stakeholders including HMT, HMRC and MPs; attendance at LCF forums; compliance with LCF objectives; advance estimates of Veolia contributions; maintenance of cash balances and cash flow forecasting; ENTRUST Wind-Up Timetable in place.	High
Strategic – Governance & Board Effectiveness	An ineffective Board, including lack of relevant skills or commitment, decisions being made bypassing the Board, or dominance by one or two individuals, could undermine the Trust's ability to achieve its aims and objectives.	Articles of Association; Independent Chair; Trustee Recruitment and Succession Planning; annual Trustee Skills Audit; Conflicts of Interest policy and register reviewed annually; Trustee induction and refresher training; Committee structure providing additional scrutiny.	Medium
Strategic – Financial Management	Fraud, error, bribery or corruption, inaccurate financial information, or inappropriate cash management could result in financial loss, regulatory action, reputational damage or withdrawal of funding from Veolia .	Delegated financial authorities; segregation of duties; Finance Sub-Committee oversight; monthly financial reconciliations; external audit; Ethical Framework and Fraud Prevention policies; trained and qualified staff; subscription to Fraud Advisory Panel updates.	Low / Medium
Strategic – Reputational & Public Relations	A public relations crisis, including adverse media coverage or an inability to manage a fast-moving communications situation, could damage the Trust's reputation and its relationship with Veolia, ENTRUST and HMRC, and lead to a downturn in applications.	Social Media Policy; scheduled Google alerts for online mentions; PR and communications support from Veolia; social media and PR training for relevant staff; review of sensitive themes before publicising projects; thorough vetting of staff and Trustees.	Medium
Strategic – Legal & Regulatory Compliance	Non-compliance with company and charity law, LCF regulations, HMRC requirements or other	Approved policies and procedures with scheduled reviews; appropriate and timely reporting to	Low

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

	legislation could result in enforcement action; , ENTRUST & other regulatory intervention, adverse media coverage and/or damage to the Trust's relationship with Veolia.	ENTRUST, Charity Commission and Companies House; attendance at ENTRUST training and consultation events; advice from accountants and ENTRUST; active ADEB membership.	
Operational – Loss of Key Staff	Loss of key staff could result in loss of experience, skills, corporate knowledge and contact base, with an operational impact on key projects and priorities.	Shared access to key systems (Optimy, Google Drive); documented work processes and cover arrangements; formal Trustee mentoring of staff; personal development and performance management programme; regular Staffing Committee communication; competitive employment terms reviewed annually.	Medium
Operational – Awarding Funds to Non-Compliant Projects	Awarding LCF funds to projects that do not meet compliance requirements could result in non-compliant spend, regulatory intervention by ENTRUST and reputational damage.	Published and regularly reviewed application criteria; robust project appraisal and authorisation procedures; post-award checks; live project monitoring; staff training; ENTRUST procedures and framework.	Low
Operational – IT Systems & Data Management	Computer system failures, cyber crime or ineffective data management (including UK GDPR breaches) could result in destruction of records, loss of personal data, unauthorised access or operational disruption.	ICT recovery plan; Business Continuity Plan; cloud-based data storage; data backup procedures; Data Protection policy and procedures; IT security protocols including two-step verification; staff training on cyber crime; Veolia Privacy Team support; insurance cover.	Medium / High
Operational – Inappropriate Awarding of Funds	Inappropriate awarding or payment of funds, whether through conflicts of interest or inconsistent decision-making, could damage public perception, attract ENTRUST intervention and harm the Trust's relationship with Veolia .	Transparent awards criteria; Conflicts of Interest policy; consistent application and appraisal process; internal compliance checks; trained staff; Trustee decision discussions and evaluations.	Low

During the period under review, the Trust reviewed its upfront payment criteria and implemented a new regime that would limit the maximum upfront payment to 25% of the total grant amount. This measure is designed to limit the Trust's financial exposure to non-compliant or failed projects.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

d. Management of Reserves

Reserves are held in the Trust's bank accounts and on Treasury Deposits. The current account and deposit account are balanced on a monthly basis. The Trust only places funds on treasury deposits when cash flow allows in order to maximise income.

It is the policy of the Trust to hold £213,000 in the current account to cover costs in the event of the wind-up of the Trust.

It is the policy of the Trust to hold a minimum of £700,000 in its current account to meet day-to-day running costs to ensure that it can remain operational.

The Trust's free reserves, excluding designated funds at the year-end, amounted to a surplus of £1,614,000 (2024/25: £1,730,000). Included within these reserves is £1,284,000 (2024/25: £1,738,000) of approved financial support not yet comprising binding commitments (i.e. projects which have signed a binding funding agreement).

The Finance Sub Committee approved a Reserves Policy in February 2026. This was originally within the Finance Policy. The current policy reflects the need to: (i) maintain sufficient funds to meet outstanding grant commitments; (ii) cover operational costs during any period of reduced income; and (iii) fund an orderly wind-up of the Trust if required. The Trustees consider the current level of reserves for these purposes to be appropriate given the Trust's single income stream and the inherent uncertainty in future LCF contributions.

Structure, governance and management

a. Structure, governance and management

The Trust is registered as a charitable company limited by guarantee (charity number 1064144) and was set up by a Trust deed on 8 August 1997.

The principal objectives of the Trust are to support community and environmental projects, as set out in the Trust's Memorandum of Association (Governing document). The principal activities continue to meet these objectives.

b. Methods of appointment or election of Trustees

The management of the Trust is the responsibility of the Trustees who are elected or co-opted under the terms of the Governing document. The Board of Trustees delegates some responsibility for managing the recruitment of new trustees to the Staffing and Remuneration Committee.

The Staffing and Remuneration Committee oversees a skills audit of the Board periodically to identify any gaps in expertise. Trustees are recruited with reference to this skills audit to ensure the Board maintains the breadth of knowledge and experience required to govern the Trust effectively. The Trust is committed to ensuring its Board reflects the diversity of the communities it serves.

c. Organisational structure and decision-making policies

The Trust's Board currently comprises twelve Trustees, of which seven, plus the Chair, are independently appointed, and four are appointed by Veolia. No member of the Board benefits financially for their services.

The Trustees can co-opt new Trustees and this approach will continue in addition to the Trust advertising any vacancies. Trustees are recruited for their specific skills and experience to ensure the Trust has a broad depth of knowledge. Upon appointment, each Trustee receives an induction and is offered a visit to the Trust's offices,

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Structure, governance and management (continued)

in order to understand more fully the way in which the organisation operates. Trustees are regularly kept abreast of changing circumstances relevant to the Trust via email and at Trustee meetings. No changes were made to any trustee recruitment policies or procedures. Newly appointed trustees receive the Trust's standard induction pack and a video conference with the Chair to discuss the role and responsibilities and answer any questions.

In addition to the induction process, Trustees are encouraged to undertake relevant training and development throughout their tenure.

During 2025/26, Trustees received training/briefings on:

- Biodiversity measures in community spaces
- Governance trends and Board behaviours
- Investment platforms

Decision Making

The Trustees meet quarterly to consider applications, discuss the business of the Trust and review projects already underway.

The Trustees take reasonable steps to:

1. Ensure that funds from the Landfill Communities Fund are used only for purposes approved by the regulator, Entrust;
2. Ensure there are appropriate financial and management controls in place to safeguard public funds and funds from other sources; and
3. Secure the commercial, efficient and effective management of the Trust's resources and expenditure

Applicants applying for a grant are required to check if their proposed project meets the funding criteria, which is available on the Trust's website. Applicants are given access to the Trust's online grant management system, where they are invited to create a Veolia Environmental Trust User Account and submit their application form for review. All applications are assessed by Trust staff to ensure they are compliant with the Landfill Tax Regulations 1996, the Entrust Guidance, and the Trust's criteria.

If a grant is awarded, the Trust ensures the project is registered with Entrust. Applicants, unless instructed otherwise, are required to secure a third-party contribution of 10% of the award amount, which is paid directly by the contributing third party to the landfill operator, Veolia. Once the Trust is satisfied all the required documentation is complete, a Funding Agreement is issued. The project can start once this is in place, or equivalent consent by the Trust has been granted. The beneficiary of a grant is required to maintain contact with the Trust throughout the duration of the project. This includes reporting progress and expenditure via their Veolia Environmental Trust User Account as well as a final completion report. Some grant recipients hold events to celebrate and raise awareness of the supported project within their community. Projects and associated assets are monitored in line with the requirements set out in the Entrust Guidance.

Awards made from the ring-fenced funds derived from the Whitemoss Landfill site are informed by local knowledge and insight provided by the Whitemoss Advisory Group. The group is a voluntary panel of up to ten members who meet on a quarterly basis to review applications and make funding recommendations to the Trust's Board of Trustees. Members of the group during the period under review were: Stephen Hodges (Groundwork), Dan Massey (West Lancashire Borough Council), Fiona Whitfield (Lancashire Wildlife Trust), Dot Fowell (WLCVS), Gill Ellison (Halton & St Helens VCA) Mark Langabeer (Veolia) and Claire Hodges (Veolia).

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Structure, governance and management (continued)

The Trust conducts an annual governance review to ensure it is meeting the Charity Commission's requirements, the principles of the Charity Governance Code, and is continually striving for best practice. In the period under the review, the trustees used the DSC Governance App to conduct their review. Specific governance improvements undertaken in the period include:

- Reviewing and updating the Trust's Delegation of Authority Matrix
- Involving the Chair of the Staffing Committee in the Executive Director's annual performance appraisal
- Updating the Trust's Governing document
- Implementing an Artificial Intelligence Policy
- Creating and/or updating role profiles for key Board positions

d. Remuneration policy for key management personnel

Although all employees working on behalf of the Trust are Veolia employees, they are on permanent secondment to the Trust and all terms and conditions of employment are determined by Trustees in consultation with Veolia's HR Department. This includes hours of work, salaries and any increases. The practice is to create appropriate job descriptions/person specifications and to have them evaluated through the Veolia Reward Team. This ensures a consistent and recognised approach but in every case, final approval is given by Trustees, usually by the Trust's Staffing and Remuneration Committee, which has delegated powers (within its Terms of Reference) for staffing matters and convenes on a bi-annual basis.

The total employee benefits (including employer's national insurance contributions, pension contributions and car allowance) of the key management personnel of the Trust for the year ended 31 March 2026 were £211,000 (2024/25: £174,000).

e. Related party relationships

There are a number of related party relationships that the Trust is involved in. These have been summarised in note 22 of these financial statements. It should be noted that up to four Trustees can be appointed by Veolia and the names of those so appointed are listed on page 1 of this report. No Trustee receives any remuneration for their services except for the reimbursement of any travel and related expenses where these are claimed. None of the Veolia appointed Trustees made any expenses claims during the year. All expense claims are made in accordance with the Trustee Expense Guidance, Appendix C of the Finance Policy and receipts must be attached to all claims where appropriate.

The most significant related party relationship is with Veolia ES (UK) Limited, which is both the source of the Trust's LCF contributions and the employer of the Trust's seconded staff. The Trust manages this relationship carefully to ensure its independence and that all transactions are conducted on an arm's length basis. Full details of related party transactions are set out in note 20 to the financial statements.

f. Financial risk management

The Trustees have assessed the major risks to which the Trust is exposed, in particular those related to the operations and finances of the Trust, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks. The Trustees delegate some responsibility for financial risk management to the Finance Committee, which meets twice a year and reports back to the Board.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Structure, governance and management (continued)

g. Trustees' indemnities

Veolia has agreed to indemnify one or more Trustees of the charitable company against liability in respect of proceedings brought by third parties subject to the conditions set out in section 234 of the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the report of the Trustees.

Plans for future periods

The future of the Trust is dependent upon the government continuing to offer, and its landfill operator continuing to participate in, the LCF. In the 2024 Budget, the government confirmed the continuation of the LCF scheme and maintained the LCF diversion rate at 5.3% from April 2026.

The Trust therefore anticipates another year of the effective and efficient distribution of whatever LCF monies are available, to worthwhile community projects.

The Trust recognises that having a single income stream is a risk to future sustainability and will therefore continue to explore options for developing non-LCF income streams in the medium to long term.

In 2026/27, the Trust plans to begin implementing its new five-year Strategic Plan for 2026-2031. This plan will see the Trust maintain its existing funding schemes, but with a renewed focus on Community Wellbeing, Climate Action, and Nature Recovery.

To support the delivery of the Strategic Plan, the Trust has established a Grants Committee which will set an annual Funding Plan to ensure the results of impact evaluation are fed into the strategic priorities for the coming year.

The Trust will also continue to monitor the long-term trajectory of landfill volumes and their impact on future LCF contributions.

Members' liability

The Members of the Trust guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Members' liability (continued)

Employee engagement

Employees are routinely consulted on issues of concern to them by means of regular staff meetings and have been kept informed on specific matters directly by management. The Trust carries out exit interviews for all staff leaving the organisation and has a culture of open and honest feedback for senior managers and Trustees.

In July 2025, the Trust held a staff away day to build team working skills and to review the Trust's Team Charter. All colleagues attended and contributed to the tasks and discussions, resulting in renewed agreement on workplace expectations and ways of working.

The Trust maintains a number of Veolia policies in relation to aspects of personnel matters including:

- Equal opportunities policy
- Equality, Dignity and Respect at Work
- Volunteering Policy
- Health & Safety Policy

During the year ended 31 March 2026, the Trust had seven employees (all on secondment from Veolia), equivalent to 5 full-time equivalents (2024/25: 5 FTEs).

In November 2025, Cheryl Adderley retired from her role as Grants and Administration Officer at the Trust. Cheryl had been with the Trust for over eight years, and we thank her for her service.

We welcomed Ngozi Edum to the role of Grants Officer in January 2026 and, subsequently, Sharon Adams to the same role in February 2026.

Equity, Diversity and Inclusion

In accordance with the Trust's Equal Opportunities Policy, the Trust has long established fair employment practices in the recruitment, selection, retention and training of staff.

As part of their commitment to diversity, equity and inclusion (DEI), Trustees enshrined a strategic goal focussing on providing fair and accessible funding to all in the Trust's 2026 - 2031 Strategic Plan.

The most recent available figures provided by Entrust as part of their Value of the LCF report for 2024/25 showed that:

- The average population of 'non-White British' people in postcode areas that the Trust funded was 28% (2024/25 - 27.9%). This is in comparison to 12% across the LCF as a whole.
- The average IMD (Index of Multiple Deprivation) score for postcode areas funded by the Trust was 14,588 (2024/25 - 12,588), against an average of 17,843 across the LCF as a whole (with lower numbers representing areas of greater deprivation).

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2026

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Trust for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Trust and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware; and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of WR Partners as auditors of the Charity is to be proposed at the forthcoming Annual General Meeting.

Approved by order of the members of the board of Trustees and signed on their behalf by:

J Demetrius

.....
Ms J Demetrius
Company Secretary and Trustee
Date: 8 September 2026

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VEOLIA ENVIRONMENTAL TRUST

Opinion

We have audited the financial statements of Veolia Environmental Trust (the 'charitable company') for the year ended 31 March 2026 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VEOLIA ENVIRONMENTAL TRUST
(CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VEOLIA ENVIRONMENTAL TRUST
(CONTINUED)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We reviewed the susceptibility of the Charity's financial statements to material misstatement and identified the principal risks, implementing a series of testing procedures to provide us with sufficient comfort to issue our opinion.
- We reviewed the Charity's regulatory environment to ensure we could conclude that it had acted in accordance with the framework relevant to the Charity and its environment and identify any instances of non compliance.
- We also assessed the Charity's internal control procedures to ensure we could appropriately scrutinise these controls and establish whether our understanding of the control environment was sufficient to supplement our additional testing procedures.
- The engagement team consisted of a team that the engagement partner believes is equipped with the relevant level of technical and Charity awareness to carry out our work to the required standard.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VEOLIA ENVIRONMENTAL TRUST
(CONTINUED)

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

WR Partners

Chartered Accountants
Statutory Auditors
Belmont House
Shrewsbury Business Park
Shrewsbury
Shropshire
SY2 6LG

8 September 2026

WR Partners are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2026**

		Unrestricted funds 2026 £000	Restricted funds 2026 £000	Total funds 2026 £000	<i>Total funds 2025 £000</i>
	Note				
Income from:					
Donations and legacies	3	4,546	-	4,546	4,669
Investments	4	14	-	14	5
Total income		4,560	-	4,560	4,674
Expenditure on:					
Charitable activities	6	4,012	360	4,372	4,964
Total expenditure		4,012	360	4,372	4,964
Net movement in funds		548	(360)	188	(290)
Reconciliation of funds:					
Total funds brought forward		3,352	516	3,868	4,158
Net movement in funds		548	(360)	188	(290)
Total funds carried forward		3,900	156	4,056	3,868

The notes on pages 25 to 40 form part of these financial statements.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)
REGISTERED NUMBER: 03419138

BALANCE SHEET
AS AT 31 MARCH 2026

	Note	2026 £000	2025 £000
Current assets			
Debtors	11	14	19
Cash at bank and in hand		4,084	3,934
		<u>4,098</u>	<u>3,953</u>
Current liabilities			
Creditors: amounts falling due within one year	12	(42)	(85)
		<u>4,056</u>	<u>3,868</u>
Net current assets		<u>4,056</u>	<u>3,868</u>
Total net assets		<u><u>4,056</u></u>	<u><u>3,868</u></u>
Charity funds			
Restricted funds:			
Restricted funds	13	156	516
Unrestricted funds	13	3,900	3,352
Total funds		<u><u>4,056</u></u>	<u><u>3,868</u></u>

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)
REGISTERED NUMBER: 03419138

BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2026

The entity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

J Demetrius

.....
Ms J Demetrius
Company Secretary and Trustee

Date: 8 September 2026

CMSchwaller
[CMSchwaller \(Sep 10, 2026 14:34:05 GMT+1\)](#)

.....
Mrs C M Schwaller MBE
Chair

The notes on pages 25 to 40 form part of these financial statements.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2026

	Note	2026 £000	2025 £000
Cash flows from operating activities			
Net cash used in operating activities	15	136	(275)
Cash flows from investing activities			
Interest receivable		14	5
Net cash provided by investing activities		14	5
Change in cash and cash equivalents in the year		150	(270)
Cash and cash equivalents at the beginning of the year		3,934	4,204
Cash and cash equivalents at the end of the year	16	4,084	3,934

The notes on pages 25 to 40 form part of these financial statements

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

1. General information

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. The Trust is a company limited by guarantee, incorporated in England. The registered office is disclosed on the Trust information page. The members of the Trust are the Trustees named on page 1. In the event of the Trust being wound up, the liability in respect of the guarantee is limited to £1 per member of the Trust.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the second edition Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (October 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Veolia Environmental Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The financial statements have been prepared on the going concern basis.

After making enquires, the Trustees have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. The Trust has a strong balance sheet and cash reserves, and ability to manage costs to income. After making appropriate enquiries, the Trustees have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

2.3 Income

All income is recognised once the Trust has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations and legacies

Income under the Landfill Communities Fund is recognised on the basis of amounts received.

Other donations are recognised on the basis of amounts received.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Charitable activities and Governance costs are costs incurred on the Trust's educational operations, including support costs and costs relating to the governance of the Trust apportioned to charitable activities.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 Debtors

Prepayments are valued at the amount prepaid net of any discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

2. Accounting policies (continued)

2.9 Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Trust and which have not been designated for other purposes.

The Trust may, at its discretion, designate funds for specific purposes that would otherwise form part of general reserves. The designated funds comprise of amounts due under special project awards where the financial agreements have been signed but certain conditions are yet to be satisfied and hence the awards are conditional. Until the conditions are met to the satisfaction of the Trust, no obligation exists and no liability is recognised. As such, the amounts within the designated fund are not available for other purposes. Project payments are included in the Statement of Financial Activities and Grants payable in the furtherance of the Charity's objects where they are paid in the year, or valid requests for payment are received and approved by the Trust by the end of the accounting period.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Trust for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026**

3. Income from donations and legacies

	Unrestricted funds 2026 £000	Total funds 2026 £000	<i>Total funds 2025 £000</i>
Donations			
Landfill Tax Credits	4,546	4,546	4,667
Donations from companies, trusts and similar proceeds	-	-	2
	<u>4,546</u>	<u>4,546</u>	<u>4,669</u>
<i>Total 2025</i>	<u>4,669</u>	<u>4,669</u>	

4. Investment income

	Unrestricted funds 2026 £000	Total funds 2026 £000	<i>Total funds 2025 £000</i>
Interest receivable on bank deposits	14	14	5
	<u>14</u>	<u>14</u>	<u>5</u>
<i>Total 2025</i>	<u>5</u>	<u>5</u>	

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026**

5. Grant making

	2026	<i>2025</i>
	£000	<i>£000</i>
Analysis of Grants		
Category A - remediation of land	-	-
Category B - reduction of pollution	-	-
Category D - public amenities	3,572	<i>4,175</i>
Category DA - conservation of bio-diversity	291	<i>345</i>
Category E - restoration of religious buildings or places of historical interest	-	-
Total	3,863	<i>4,520</i>

The principal objectives of the Veolia Environmental Trust are to support community and environmental projects, as set out in the Trust's Memorandum and Articles of Association. Grants recognised in the year relate to projects approved by the Trustees after the consideration of their compliance with the governing regulations and the Trust's criteria.

The Trust does not offer grants to individuals. The material grants to institutions for the year came to a total of £3,863,000 (2025: £3,584,000) are set out below:

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026**

	2026 £000
Derbyshire Wildlife Trust	77
Spitalfields Farm Association Limited	75
Windmill Hill City Farm Limited	75
Stewartby Parish Council	75
Sheffield Methodist Circuit	75
London Borough of Havering	75
Bromley Little Theatre Limited	71
West Parley Parish Council	71
Bournemouth, Christchurch and Poole Council	69
Beech Village Hall and Recreation Ground	68
The Clifton Community Arts Centre Ltd	68
British Wrestling Association	67
The Childcare & Community Centres, Ashton & District	67
High Trees Community Development Trust	65
Alt Valley Community Trust	65
Telford and Wrekin Interfaith Council	61
Children's Discovery Centre East London (trading as Discover Children's Story Centre)	60
London Borough of Havering	60
Upminster Pavilion Club Limited	60
Vauxhall Neighbourhood Council Limited	59
Friction Arts Ltd	50
Total grants < £50,000 = 141	2,450
	3,863

6. Analysis of expenditure by activities

	Grant funding of activities 2026 £000	Support costs 2026 £000	Total funds 2026 £000	<i>Total funds 2025 £000</i>
Charitable activities	3,862	510	4,372	4,964
<i>Total 2025</i>	4,520	444	4,964	

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

6. Analysis of expenditure by activities (continued)

Analysis of support costs

	Charitable activities 2026 £000	Total funds 2026 £000	<i>Total funds 2025 £000</i>
Staff costs	280	280	267
Depreciation	2	2	-
Other Staff Costs	4	4	2
Travel & Subsistence	2	2	3
Motor Expenses	7	7	7
Consultancy	15	15	10
Periodicals & Subscriptions	1	1	1
Audit Fee	14	14	13
PR	7	7	2
Meeting Expenses	4	4	2
Fees & Charges	2	2	-
Administration Fees - ENTRUST	172	172	137
	<u>510</u>	<u>510</u>	<u>444</u>
<i>Total 2025</i>	<u>444</u>	<u>444</u>	

7. Net Income/(Expenditure)

Net Income/(Expenditure) is stated after charging:

	2026 £000	<i>2025 £000</i>
Audit fee	9	10
Accountancy fee	2	2
Depreciation	-	2
	<u>11</u>	<u>14</u>

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026**

8. Staff costs

	2026 £000	<i>2025</i> <i>£000</i>
Wages and salaries	217	212
Social security costs	29	23
Contribution to defined contribution pension schemes	34	32
	<u>280</u>	<u>267</u>

Staff who work full time for the Trust are employed by Veolia Environmental Services and the costs of employment are re-charged to the Trust. Above show the aggregate payroll costs of these staff.

The average number of persons employed by the Trust during the year was as follows:

	2026 No.	<i>2025</i> <i>No.</i>
Management and Administration	<u>6</u>	<u>6</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2026 No.	<i>2025</i> <i>No.</i>
In the band £60,001 - £70,000	1	1

The total employee benefits, including employer pension contributions, of the key management personnel of the charity were £189k (2025: £174k).

9. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2025 - £NIL).

During the year ended 31 March 2026, expenses totalling £2,370 were reimbursed or paid directly to 6 Trustees (2025 - £1,848 to 6 Trustees). The expenses were paid to Trustees in relation to travel, subsistence and out of pocket expenses.

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

10. Tangible fixed assets

	Fixtures and fittings £000
Cost or valuation	
At 1 April 2025	12
Disposals	(2)
At 31 March 2026	10
Depreciation	
At 1 April 2025	12
On disposals	(2)
At 31 March 2026	10
Net book value	
At 31 March 2026	-
<i>At 31 March 2025</i>	-

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

11. Debtors

	2026 £000	<i>2025</i> <i>£000</i>
Due within one year		
Other debtors	-	2
Prepayments and accrued income	14	17
	14	17

12. Creditors: Amounts falling due within one year

	2026 £000	<i>2025</i> <i>£000</i>
Other creditors	2	47
Accruals and deferred income	40	38
	42	85

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

13. Statement of funds

Statement of funds - current year

	Balance at 1 April 2025 £000	Income £000	Expenditure £000	Transfers in/out £000	Balance at 31 March 2026 £000
Unrestricted funds					
Designated funds					
Designated funds - all other funds	1,115	-	(3,187)	3,823	1,751
Whitemoss Landfill	507	343	(315)	-	535
	<u>1,622</u>	<u>343</u>	<u>(3,502)</u>	<u>3,823</u>	<u>2,286</u>
General funds					
General Funds - all funds	<u>1,730</u>	<u>4,217</u>	<u>(510)</u>	<u>(3,823)</u>	<u>1,614</u>
Total Unrestricted funds	<u>3,352</u>	<u>4,560</u>	<u>(4,012)</u>	<u>-</u>	<u>3,900</u>
Restricted funds					
Veolia Pitsea Maintenance Trust	42	-	(4)	-	38
Veolia Havering Riverside Maintenance Trust	474	-	(356)	-	118
	<u>516</u>	<u>-</u>	<u>(360)</u>	<u>-</u>	<u>156</u>
Total of funds	<u><u>3,868</u></u>	<u><u>4,560</u></u>	<u><u>(4,372)</u></u>	<u><u>-</u></u>	<u><u>4,056</u></u>

VEOLIA ENVIRONMENTAL TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

13. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 April 2024 £000</i>	<i>Income £000</i>	<i>Expenditure £000</i>	<i>Transfers in/out £000</i>	<i>Balance at 31 March 2025 £000</i>
Unrestricted funds					
Designated funds					
Designated funds - all other funds	996	-	(3,737)	3,856	1,115
Whitemoss Landfill	372	345	(210)	-	507
	<u>1,368</u>	<u>345</u>	<u>(3,947)</u>	<u>3,856</u>	<u>1,622</u>
General funds					
General Funds - all funds	<u>1,701</u>	<u>4,329</u>	<u>(444)</u>	<u>(3,856)</u>	<u>1,730</u>
Total Unrestricted funds	<u>3,069</u>	<u>4,674</u>	<u>(4,391)</u>	<u>-</u>	<u>3,352</u>
Restricted funds					
Veolia Pitsea Maintenance Trust	196	-	(154)	-	42
Veolia Havering Riverside Maintenance Trust	893	-	(419)	-	474
	<u>1,089</u>	<u>-</u>	<u>(573)</u>	<u>-</u>	<u>516</u>
Total of funds	<u><u>4,158</u></u>	<u><u>4,674</u></u>	<u><u>(4,964)</u></u>	<u><u>-</u></u>	<u><u>3,868</u></u>

VEOLIA ENVIRONMENTAL TRUST
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

13. Statement of funds (continued)

General Funds

As of 31st March 2026, the Trustees have approved the financial support for a number of projects. These projects which are expected to lead to awards of approximately £1,614,000 (2025 - £1,730,000) include awards of £1,284,000 do not comprise binding commitments because funding agreements had not been signed as at 31 March 2026 have been disclosed as a contingent liability.

The transfer of £3,823,000 (2025 - £3,856,000) made from the general fund to the designated fund is in respect of the value of approved awards which have had a funding agreement signed during 2025/2026.

Designated Funds

The designated fund amounting of £2,286,000 (2025 - £1,622,000) has been allocated to projects permitted under the Landfill Tax regulations where funding agreements have been signed and upfront payments made, leaving the balance of the award to be claimed once evidence of expenditure relating to the payment is received. The balance on the designated fund is therefore considered to represent a contingent liability for which no amounts have been accrued. Designated funds are not disclosed by the due dates as the Trustees are not able to determine with certainty the timing of projects.

During the course of the period, there has been £5,488 (2025 - £13,000) released due to under spending projects and £172,307 (2025 - £188,000) released due to withdrawn projects. These monies have been reallocated into the general fund.

Whitemoss Landfill (Included within Designated Funds)

The Whitemoss Hazardous Landfill site is operated by Veolia ES Landfill Ltd. The Landfill Communities Fund contributions derived from the site funds community and environmental projects located within 10 miles of the Whitemoss landfill site in Skelmersdale. With the exception of the Whitemoss Hazardous Landfill, the Trust has received Veolia's contributions from all other qualifying landfills operated by Veolia.

During 2025/2026 the Trust has received £343,000 in contributions from the Whitemoss Landfill. A total of £607,000 has been allocated to projects during the year comprising £238,434 yet to establish a Funding Agreement and £301,995 with Funding Agreements in place.

During the year a total of £315,000 was paid to 15 projects. At the end of 31st March 2026 a total of £31,000 remains to be allocated.

Restricted Funds VMTs

As part of the wind up of the Veolia Pitsea Marshes Maintenance Trust and Veolia Havering Trust (VMTs) the sum of £1,089,471 was transferred to the Trust in September 2023, these funds were Landfill Communities Fund contributions.

All projects that received awards from these funds now have Funding Agreements in place by year end, £360,000 has been paid during the year with £156,000 left to be claimed at 31 March 2026.

During the year 10 projects were completed leaving 5 projects yet to be completed. Of those 10 projects 1 project under spent by £5,000 and so will be carried over to the next financial year to be allocated.

Non LCF Donation

The Trust was awarded £1,500 from Enterprise Mobility in 2024/2025, the payment was made in 2025/2026 and the expenditure was allocated accordingly.

VEOLIA ENVIRONMENTAL TRUST
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

13. Statement of funds (continued)

14. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2026 £000	Restricted funds 2026 £000	Total funds 2026 £000
Current assets	3,942	156	4,098
Creditors due within one year	(42)	-	(42)
Total	<u>3,900</u>	<u>156</u>	<u>4,056</u>

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2025 £000</i>	<i>Restricted funds 2025 £000</i>	<i>Total funds 2025 £000</i>
Current assets	3,437	516	3,953
Creditors due within one year	(85)	-	(85)
Total	<u>3,352</u>	<u>516</u>	<u>3,868</u>

VEOLIA ENVIRONMENTAL TRUST
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026**

15. Reconciliation of net movement in funds to net cash flow from operating activities

	2026 £000	<i>2025 £000</i>
Net income/expenditure for the year (as per Statement of Financial Activities)	188	(290)
Adjustments for:		
Investment income	(14)	(5)
Decrease/(increase) in debtors	5	(12)
Increase/(decrease) in creditors	(43)	32
Net cash provided by/(used in) operating activities	136	(275)

16. Analysis of cash and cash equivalents

	2026 £000	<i>2025 £000</i>
Cash in hand	4,084	3,934
Total cash and cash equivalents	4,084	3,934

17. Analysis of changes in net debt

	At 1 April 2025 £000	Cash flows £000	At 31 March 2026 £000
Cash at bank and in hand	3,934	150	4,084
	3,934	150	4,084

VEOLIA ENVIRONMENTAL TRUST
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

18. Contingent liabilities

Grants offered subject to conditions which have not been met at the year end are included below as a contingent liability, but not accrued as expenditure in the year.

	2026 £000	<i>2025</i> <i>£000</i>
Grants		
Grants approved - no binding agreement at 31/03/2026	1,523	1,738
Grants permitted - projects not completed at 31/03/2026	2,198	1,481
	<u>3,721</u>	<u>3,219</u>

19. Operating lease commitments

The Trust had no commitments under non-cancellable operating leases at 31 March 2026.

20. Related party transactions

The table below shows the income received from related parties into the Trust during the year to 31 March 2026:

	2026 £000	<i>2025</i> <i>£000</i>
Veolia ES Landfill Limited	4,546	4,667
	<u>4,546</u>	<u>4,667</u>

Certain expenses of the Trust amounting to £290,000 (2025: £280,000) have been paid by subsidiaries of Veolia, and then recharged at cost to the Trust. This principally relates to recharging of employee costs. At the year end, balances with related parties were accruals £27,000 (2025: £25,000).

Approval of Accounts & Annual Review of Year Ended 31 March 2026

Final Audit Report

2026-09-10

Created:	2026-09-10
By:	Lorraine Womack (lorraine.womack@veolia.com)
Status:	Signed
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"Approval of Accounts & Annual Review of Year Ended 31 March 2026" History

-  Document created by Lorraine Womack (lorraine.womack@veolia.com)
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